

# Reports from the Field: Evaluating the Readiness of Complex Software-Intensive Systems

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# Summary

## The SoS software assurance challenge

- Developing justified measures of confidence that (software-dependent) systems of systems will function as intended

## This presentation

- Summarizes difficulties being faced in deciding whether to release complex systems for operational use
- Provides suggestive data on types of problems being experienced today in evaluating SoS readiness for use
- Describes relevant technical research problems and why they are important

## In particular

- Results presented here are based on a series of interviews and visits with the stakeholder community



# Overview

## Background

The SoS Software Assurance Problem

Interview findings

Preliminary Conclusions



# Background

SEI research project on software assurance

- Started in FY08

Research focus

- SoS assurance issues
- Measures of assurance



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# Software Assurance

## The SAWG Definition of System Assurance

- Justified measures of confidence
- that a system functions as intended
- and is free of exploitable vulnerabilities, either intentionally or unintentionally designed or inserted as part of the system at any time during the life cycle

## Software Assurance

- Software's contribution to system and SoS assurance
  - Software assurance in the context of a system's mission and use



# Software Assurance

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## Software Assurance

- Software's contribution to system and SoS assurance
  - Software assurance in the context of a system's mission and use
- Justified measures of confidence
  - Rational basis for deciding about SoS readiness for use
  - Evaluation in the context of how these measures are used to make decisions about fitness for use



# Software Assurance

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## Software Assurance

- Software's contribution to system and SoS assurance
  - Software assurance in the context of a system's mission and use
- Functions as intended
  - Involves user expectations, which change over time
  - Measures of confidence and levels of confidence change as usage changes





# Software Assurance

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## Software Assurance

- Software's contribution to system and SoS assurance
  - Software assurance in the context of a system's mission and use
- Environment of use
  - Actual environment of use (not just the expected environment of use)
  - Means evaluating robustness against unexpected use, threats, and changes in the environment



# Software Assurance

## The SAWG Definition of System Assurance

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- that a system functions as intended
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Our research assurance focus: mitigation of potential causes of critical failures in systems of systems, i.e., assuring SoS robustness

- Minimize impact of unusual (or unexpected) operational conditions
- Minimize impact of vulnerabilities that can be exploited by hostile entities
- Assurance that mission-critical functions are provided when required



# SoS Software Assurance Research

Assuring the robustness of systems of systems despite

- Defects/vulnerabilities that are present
- Unanticipated usage or environmental conditions

Much current work focuses on defect prevention and defect removal

Our focus: assuring adequate SoS operation despite remaining defects

Research questions include defining:

- Architecture patterns to defend against failure modes arising from SoS interactions
- Methods of gaining confidence that SoSs are robust (testing is not sufficient)
- Appropriate measures of confidence
- Decision processes for releasing SoS requirements, designs, and implementations despite the existence of defects (both known and unknown)



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# Identifying Assurance Problems

## One-hour Interviews

- T&E personnel
- SoS architects and designers

## Approach

- Focus on large-scale or complex systems
- Explore successes/problems of today and concerns for future systems
- Follow-up with more detailed examination

Determine direction and transition barriers relevant for technical advances



# Example Robustness Problems

- 1) An operationally deployed surveillance system
  - Brought up periodically and then shut down
  - When used continuously by another service, crashed after being up for an hour
- 2) Deployed program worked fine but
  - New users continually crashed the system
  - Had to use well-understood work-arounds
- 3) A system that stayed up long enough for demos, but not long enough for operational use
- 4) Changes in the field not consistent with new, sanctioned releases



# Interview Findings (Highlights) (1/2)

Few critical deficiencies after release, but

- Need for work-arounds degrades released functionality
- Releases sometimes seriously delayed
- Problems growing as system interdependencies grow

Interoperability mismatches

- Some deviations from standards are critical; some are not. Which are which?  
How can they be detected earlier?

Release decision criteria

- Method for deciding when to release a system with known defects
  - Balancing impact of delay vs. actual operational impact of defects
  - Consideration of degraded modes of operation



# Interview Findings (Highlights) (2/2)

## Barriers to SoS assurance

- Deferred attention to mission-critical SoS failure modes
- Lack of basis for deciding what failure modes are best addressed at a given stage of the development process

Mission threads do not always address critical non-optimal mission conditions (e.g., impact of network failures, bandwidth limits, off-nominal loads)

- Non-functional behaviors are heavily dependent on the system and software engineering architecture, and these are not well-examined in the way mission threads are done today
- Functional requirements get the priority





# SoS FMEA

Important SoS failure modes not always addressed in requirements

- Communication delays, resynchronization of networks
- Not always clear what failure response is appropriate, e.g., message ACK
  - Network load delays ACK message, causes resend, increasing network load
- Moving to a web-based architecture introduces new failure modes
  - In client/server architecture, migration away from servers can have severe impact on client performance (due to increased network delays)
- Tolerance for different operational doctrines, e.g., what data is loaded on a particular platform and who has access to it

New issues are discovered when system is released to field from OT

- Difference in usage environment



# Standards and Interoperability

## Representation of data values

- Float, double float, fixed point, number of bits, etc.
- Position values with respect to reference points
- Not adequately specified in interface descriptions

## “Slight” deviations from standards

- Varied interpretations causing problems



# Patch Management

How/Whether to distribute updates to field

- wireless, DVD, or what?
- Security patches vs. functionality patches?
  - Sometimes can't wait for next routine release
- Software updates/patches don't necessarily go through OT



# Risk-based Release Decisions

## Impact of deficiencies on warfighter

- Balance between impact of too many workarounds or unavailable capabilities vs. benefit of new capabilities that are working reasonably well

## Impact of unspecified robustness requirements on cost and schedule

- When to address which failure modes
- Impact of deferring failure recovery requirements on ultimate system viability vs. impact of diverting effort to addressing failure modes that may not be that important in the end

## Have SoS failure modes been addressed adequately?

- What evidence is needed?



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# Preliminary Conclusions (1/2)

## Technical/Management Problems

- Failure to check for interoperation problems earlier than T&E
- Lack of consideration given to SoS failure modes and degraded modes of operation at the requirements level
  - Deciding on proper SoS response for various failure modes
  - Defining and considering off-nominal conditions and threads
- Release decisions for deployment based primarily on testing results
  - Sound decisions will need more information from development team

## Current Approaches

- Testing robustness only if specified in requirements
- Moving toward earlier integration evaluation



# Preliminary Conclusions (2/2)

## Transition Barriers

- Spending effort to prevent problems that may never occur
- Incentives in favor of demonstrating capability under good conditions rather than acceptable performance under off-nominal conditions

## Technical Gaps

- Methods for evaluating SoS robustness requirements, designs, and implementations to support release decisions
- Understanding SoS failure modes
- Evaluating stability of dynamically changing systems



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# Acronyms

OMG	Open Management Group
SAWG	Systems Assurance Working Group
SoS	System of Systems
SEI	Software Engineering Institute
T&E	Test and Evaluation

